# 1

### **OVERVIEW**

U.S. life insurance companies sell the vast majority of life insurance and annuities purchased in the United States. Fraternal organizations and federal government agencies are also in the marketplace, and certain Canadian life insurers with U.S. legal reserves are allowed to sell insurance directly from their Canadian offices to U.S. purchasers. Data from Canadian companies are not included in this chapter.

At the end of 2024, 711 life insurance companies were in business in the United States (Table 1.1). The number of active companies peaked in 1988 (Table 1.7), and has since fallen steadily, mostly due to company mergers and consolidations. This streamlining has helped to reduce operating costs and general overhead, and has significantly increased efficiency.

## ORGANIZATIONAL STRUCTURE Stock and Mutual Life Insurers

Most life insurers are organized as either stock or mutual companies. Stock life insurance companies issue stock and are owned by their stockholders. Mutual companies are legally owned by their policyholders and consequently do not issue stock.

Stock life insurers can be owned by other stock life insurance companies, mutual life insurance companies, or companies outside the life insurance industry. Only policyholders own a mutual company, however. If a stock company is owned by a mutual company, that stock company is categorized as a mutual company. The majority of life insurers are stock companies—530, or 75 percent of the industry (Table 1.1). Many life insurers are affiliated with other life and non-life insurance companies in fleets with a single owner.

Besides consolidation, another trend in the life insurance industry is demutualization and the formation of mutual holding companies—a structure that allows easier and less expensive access to capital. In creating a mutual holding company, the mutual insurer either starts a stock insurance company or acquires a stock company. For data in this chapter, mutual holding companies are included in the totals for pure mutual companies.

Together, stock and mutual life insurers provide most of the insurance and annuities underwritten by U.S. organizations (Table 1.2). Mutual companies had \$8.5 trillion of life insurance in force in 2024 and stock life insurers, \$12.9 trillion. Fraternal societies and other type companies underwrite the remainder of U.S. insurance.

#### Other Life Insurance Providers

Fraternal benefit societies provide both social and insurance benefits to their members. These organizations are legally required to operate through a lodge system, allowing only lodge members and their families to own the fraternal society's insurance. In 2024, there were 65 fraternal life insurance companies that had \$358 billion of life insurance in force and \$209 billion in assets (Tables 1.1 and 1.2).

The Department of Veterans Affairs provides protection to U.S. veterans under six insurance programs: National Service Life Insurance, Veterans' Special Life Insurance, Service-Disabled Veterans Insurance, Veterans' Reopened Insurance, Veterans' Mortgage Life Insurance, and Veterans Affairs Life Insurance. The federal agency also oversees three life insurance programs for members of the uniformed services: Servicemembers' Group Life Insurance, SGLI Family Coverage, and Veterans' Group Life Insurance.

Veterans' Special Life Insurance in force totaled \$469 million in 2024 (Table 1.3). National Service Life Insurance, for veterans of World War II and those covered by the Insurance Act of 1951, totaled \$309 million. Service-Disabled Veterans Insurance—for veterans separated from service after April 1951 who have a service-connected disability but are otherwise insurable—had \$2.7 billion of insurance in force in 2024.

The largest life insurance plan, Servicemembers' Group Life Insurance, had \$1.1 trillion of insurance in force with 2.2 million policies at year-end 2024 (Table 1.3).

#### **EMPLOYMENT**

The insurance industry plays an important role in the nation's economy. In 2024, U.S. insurers employed 3 million individuals in all of their branches, a 1 percent increase from a year earlier (Table 1.4).

Government data on employees of insurance agencies and home offices in 2024 show 1.6 million insurance home-office personnel (309,300 in life insurance) and 1.4 million insurance agents, brokers, and service personnel.

#### **FOREIGN OWNERSHIP**

The proportion of life insurance companies operating in the United States that are foreign-owned was 15.3 percent in 2024 (Table 1.5).

Practically, the same countries have fielded the major foreign players in the U.S. market since the mid-1990s. Among life insurance companies operating in the United States during 2024, Bermuda controlled 30 companies; Canada, 26; Japan, 20; Cayman Islands, 11; Switzerland, 10; Germany, 5; France, 3; the United Kingdom, 2; British Virgin Islands, 1; and Spain, 1 (Table 1.6).

Table 1.1

	In business at ye	ear's end	Average annual percent change
	2023	2024	2023/2024
Stock	532	530	-0.4
Mutual¹	110	106	-3.6
Fraternal <sup>2</sup>	67	65	-3.0
Other <sup>3</sup>	10	10	-
Total	719	711	-1.1

Source: ACLI tabulations of National Association of Insurance Commissioners (NAIC) data, used by permission.

Note: NAIC does not endorse any analysis or conclusions based on use of its data.

Table 1.2

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Size of U.S. Life Insurers, by Organizational Structure, 2024 (millions)									
	Stock	Mutual <sup>1</sup>	Fraternal	Other <sup>2</sup>	Total				
Life insurance in force	\$12,902,825	\$8,484,591	\$357,530	\$260,688	\$22,005,633				
Life insurance purchased	2,233,738	1,233,525	33,816	34,644	3,535,724				
Assets	6,574,669	2,438,132	209,338	32,878	9,255,016				
Benefit Payments <sup>3</sup>	682,250	204,946	15,968	2,156	905,319				
Premium income <sup>4</sup>	591,674	218,473	12,474	2,062	824,682				

Source: ACLI tabulations of National Association of Insurance Commissioners (NAIC) data, used by permission.

Note: NAIC does not endorse any analysis or conclusions based on use of its data.

<sup>&</sup>lt;sup>1</sup> Includes stock companies owned by mutual parents (life & PC) and mutual holding companies.

<sup>&</sup>lt;sup>2</sup> Includes stock companies owned by fraternal benefit societies.

<sup>&</sup>lt;sup>3</sup> Includes farm bureau, reciprocal, and risk retention groups.

<sup>&</sup>lt;sup>1</sup> Includes stock companies owned by mutual holding companies.

<sup>&</sup>lt;sup>2</sup> Includes farm bureau, reciprocal, and risk retention groups.

<sup>&</sup>lt;sup>3</sup> Includes payments to beneficiaries, surrender values, policy dividends, annuity payments, matured endowments, and other payments.

<sup>&</sup>lt;sup>4</sup> Includes life insurance premiums, annuity considerations, and accident and health premiums.

Table 1.3

#### Veterans Life Insurance, 2024

		Face amount
	Policies	in force (millions)
Veterans programs		
National Service Life Insurance	25,102	\$309
Veterans' Special Life Insurance	30,628	469
Service-Disabled Veterans Insurance	252,588	2,659
Veterans' Reopened Insurance	1,355	14
Veterans' Mortgage Life Insurance	2,152	348
Veterans Affairs Life Insurance	51,199	1,628
Total	363,024	5,427
Uniformed service member programs		
Servicemembers' Group Life Insurance (SGLI)	2,186,500	1,059,634
Traumatic Injury Protection (TSGLI)*	-	210,550
SGLI Family Coverage	2,520,000	102,797
Veterans' Group Life Insurance	454,194	99,761
Total	5,160,694	1,472,742
Aggregate total	5,523,718	1,478,169

Source: U.S. Department of Veterans Affairs. \*TSGLI is a rider to the basic SGLI coverage.

Table 1.4

Insurance Industry Employment in the United States									
	Numl	ber employe	d	Average annual percent change					
	2014	2023	2024	2014/2024	2023/2024				
Home-office personnel		1							
Life insurance	334,400	310,500	309,300	-0.8	-0.4				
Health insurance	494,600	597,400	595,200	1.9	-0.4				
Other	619,800	710,500	709,500	1.4	-0.1				
Total	1,448,800	1,618,400	1,614,000	1.1	-0.3				
Agents, brokers, and									
service personnel	1,017,100	1,351,000	1,386,500	3.1	2.6				
Aggregate total	2,465,900	2,969,400	3,000,500	2.0	1.0				
		1							

Source: U.S. Department of Labor, Bureau of Labor Statistics. Current Employment Statistics survey (National). Note: The Bureau of Labor Statistics adjusts annual employment data in April of the year following its survey.

Table 1.5

Foreign-Owned U.S. Life Insurers, 2020-2024									
Number of companies						Average annual pe	rcent change		
	2020	2021	2022	2023	2024	2020/2024	2023/2024		
U.S. life insurers	747	737	727	719	711	-1.2	-1.1		
Foreign-owned U.S. life insurers	93	93	102	101	109	4.0	7.9		
Percentage of U.S. life insurers	12.4%	12.6%	14.0%	14.0%	15.3%				

Source: ACLI tabulations of National Association of Insurance Commissioners (NAIC) data, used by permission.

Notes: NAIC does not endorse any analysis or conclusions based on use of its data. Companies are defined as foreign owned if 50 percent or more of stock is owned by a foreign entity or entities.

Table 1.6

#### Foreign-Owned Life Insurers Operating in the United States, by Country of Origin

	Number of companies							
	2020	2021	2022	2023	2024			
Bermuda	14	17	24	22	30			
British Virgin Islands	-	-	-	-	1			
Canada	23	25	25	25	26			
Cayman Islands	9	7	9	10	11			
France	3	3	3	3	3			
Germany	5	5	5	5	5			
Japan	16	14	15	15	20			
Netherlands	2	2	2	2	-			
Panama	1	1	1	1	-			
Spain	1	1	1	1	1			
Switzerland	12	11	10	10	10			
United Kingdom	7	7	7	7	2			
Total	93	93	102	101	109			

Source: ACLI tabulations of National Association of Insurance Commissioners (NAIC) data, used by permission.

Notes: NAIC does not endorse any analysis or conclusions based on use of its data. Companies are defined as foreign owned if 50 percent or more of stock is owned by a foreign entity or entities.

Table 1.7

#### U.S. Life Insurers Organizational Structure, by Year

In business at year's end Year Stock Mutual **Fraternals** Other **Total** 1950 507 142 NA NA 649 1955 942 165 NA NA 1,107 1960 1,286 155 NA NA 1,441 1965 1,475 154 NA NA 1,629 1970 1,627 153 NA NA 1,780 1975 1,603 143 NA NA 1,746 1980 1,823 135 NA NA 1,958 1981 1,855 136 NA NA 1,991 1982 134 NA NA 2,060 1,926 1983 1,985 132 NA NA 2,117 1984 2,062 131 NA NA 2,193 1985 128 2,133 NA NA 2,261 1986 2,254 2,128 126 NA NA 1987 2,212 125 NA NA 2,337 1988 2,225 118 NA NA 2,343 1989 2,270 2,153 117 NA NA 1990 2,078 117 NA NA 2,195 1991 1,947 117 NA NA 2,064 1992 1,835 109 NA 1,944 NA 1993 1,736 108 NA NA 1,844 1994 1,565 115 NA 10 1,690 1995 259 NA 1,650 1,356 35 1996 1,331 240 NA 36 1,607 1997 238 NA 45 1,476 1,193 1998 1,167 248 NA 29 1,444 1999 250 NA 1,064 33 1,347 2000 1,018 221 NA 30 1,269 2001 222 1,341 986 117 16 2002 204 956 114 10 1,284 2003 180 931 105 11 1,227 2004 901 161 108 9 1,179 2005 857 151 102 9 1,119 2006 818 142 103 9 1,072 2007 768 133 99 9 1,009 2008 741 132 95 8 976

Table 1.7, continued

#### U.S. Life Insurers Organizational Structure, by Year, continued

#### In business at year's end

Year	Stock	Mutual	Fraternals	Other	Total		
2009	714	131	93	8	946		
2010	700	121	89	7	917		
2011	687	117	85	6	895		
2012	660	120	82	6	868		
2013	648	113	82	7	850		
2014	636	106	81	7	830		
2015	616	110	81	7	814		
2016	598	113	78	8	797		
2017	584	112	76	9	781		
2018	580	109	75	9	773		
2019	570	108	74	9	761		
2020	553	110	74	10	747		
2021	542	114	71	10	737		
2022	538	110	69	10	727		
2023	532	110	67	10	719		
2024	530	106	65	10	711		

Source: ACLI tabulations of National Association of Insurance Commissioners (NAIC) data, used by permission.

Notes: NAIC does not endorse any analysis or conclusions based on use of its data. After 1993, data include life insurance companies that sell accident and health insurance. Beginning with 1995 data, stock companies that are part of fleets headed by non-stock companies are counted by the parent's ownership type, not as stock companies.

NA: Not available.

Table 1.8

#### Insurance Industry Employment in the United States, by Year

	madotty Employ	Home-office pe				
	Life	Health			Agents, brokers, and service	Aggregate
Year	insurance	insurance	Other	Total	personnel	total
1960	452,400	50,200	329,100	831,700	217,300	1,049,000
1965	481,200	54,200	358,000	893,400	250,300	1,143,700
1970	525,600	93,900	410,200	1,029,700	288,000	1,317,700
1975	520,500	122,100	442,700	1,085,300	356,600	1,441,900
1980	531,900	141,900	550,300	1,224,100	463,800	1,687,900
1981	542,200	142,700	552,000	1,236,900	475,800	1,712,700
1982	546,100	142,100	549,100	1,237,300	485,900	1,723,200
1983	539,900	144,800	544,200	1,228,900	498,900	1,727,800
1984	536,700	153,900	549,100	1,239,700	525,000	1,764,700
1985	559,300	170,700	561,600	1,291,600	548,200	1,839,800
1986	578,200	188,100	598,500	1,364,800	579,400	1,944,200
1987	578,000	202,100	634,900	1,415,000	611,800	2,026,800
1988	570,400	216,500	648,500	1,435,400	639,600	2,075,000
1989	550,200	228,100	660,100	1,438,400	651,800	2,090,200
1990	522,600	204,200	611,600	1,338,400	677,800	2,016,200
1991	537,200	219,000	613,500	1,369,700	681,400	2,051,100
1992	530,600	228,300	627,000	1,385,900	672,200	2,058,100
1993	552,500	237,900	640,400	1,430,800	684,000	2,114,800
1994	562,600	249,400	649,300	1,461,300	700,300	2,161,600
1995	547,200	260,100	626,800	1,434,100	712,600	2,146,700
1996	510,000	278,000	642,800	1,430,800	726,400	2,157,200
1997	505,300	292,100	678,800	1,476,200	744,100	2,220,300
1998	510,600	306,200	729,400	1,546,200	766,300	2,312,500
1999	496,100	319,200	742,800	1,558,100	783,400	2,341,500
2000	481,100	330,600	732,600	1,544,300	806,800	2,351,100
2001	470,300	340,500	728,600	1,539,400	823,000	2,362,400
2002	446,000	348,000	743,000	1,537,000	839,400	2,376,400
2003	440,500	351,400	753,400	1,545,300	856,200	2,401,500
2004	392,400	374,900	721,000	1,488,300	879,200	2,367,500
2005	334,500	430,400	680,900	1,445,800	893,200	2,339,000
2006	362,400	428,200	677,100	1,467,700	911,400	2,379,100
2007	352,800	434,400	674,000	1,461,200	930,500	2,391,700
2008	356,300	444,500	674,600	1,475,400	929,600	2,405,000
	•	•	*	-	•	•

Table 1.8, continued

#### Insurance Industry Employment in the United States, by Year, continued

#### Home-office personnel

			,		Agents, brokers,	
	Life	Health			and service	Aggregate
Year	insurance	insurance	Other	Total	personnel	total
2009	362,600	440,300	660,400	1,463,300	907,400	2,370,700
2010	366,400	437,700	641,100	1,445,200	895,500	2,340,700
2011	346,700	442,300	637,200	1,426,200	910,300	2,336,500
2012	347,300	463,900	625,200	1,436,400	931,800	2,368,200
2013	340,600	472,600	619,900	1,433,100	955,800	2,388,900
2014	334,400	494,600	619,800	1,448,800	1,017,100	2,465,900
2015	330,200	499,500	636,700	1,466,400	1,071,800	2,538,200
2016	347,800	471,100	668,800	1,487,700	1,105,000	2,592,700
2017	345,600	504,800	666,300	1,516,700	1,142,900	2,659,600
2018	344,900	537,900	658,100	1,540,900	1,171,800	2,712,700
2019	352,800	578,400	678,900	1,610,100	1,192,200	2,802,300
2020	357,800	587,800	681,500	1,627,100	1,208,800	2,835,900
2021	337,100	571,600	675,000	1,583,700	1,241,200	2,824,900
2022	326,992	573,908	715,100	1,616,000	1,302,000	2,918,000
2023	310,500	597,400	710,500	1,618,400	1,351,000	2,969,400
2024	309,300	595,200	709,500	1,614,000	1,386,500	3,000,500

Source: U.S. Department of Labor, Bureau of Labor Statistics. Current Employment Statistics survey (National).

Notes: Figures comprise only those on the payroll of insurers that participate in the unemployment insurance program; The Bureau of Labor Statistics adjusts annual employment data in April of the year following its survey.