

GLOBAL FINANCIAL LEADERSHIP FORUM
Global Excellence: Competing for Sustainable International Expansion
November 11-13, 2007
Intercontinental The Barclay Hotel
New York City, NY

As of 10/19/07

SUNDAY, November 11

Registration

4:00 – 5:00 PM

Board of Governors Meeting

6:00 – 7:00 PM

Welcome Reception

MONDAY, November 12

7:00 – 8:00 AM

Networking Breakfast

8:00 – 8:45 AM

General Session

Opening Remarks

Chris M. Rutten

Chairman Global Forum &
Executive Vice President &
President - Life & Annuity Reinsurance
Max Bermuda Ltd.

Keynote Address

Chief executive will share his perspectives on the growth of his international operations, his views on further growth in developing markets, and the fit of the international sector within his overall business.

Speaker

Brian Duperreault

Non-Executive Chairman of the Board
ACE Limited

Monday November 12 continued

8:45 – 9:30 AM

General Session Global Retirement Market Research Findings

The Hartford conducted research into the global retirement market, surveying consumers in the U.S., United Kingdom and Japan about their retirement concerns. They will conduct the survey again this year, adding Germany and possibly another country to the mix. Findings of this survey will be unveiled at the Global Forum.

Lizabeth H. Zlatkus
President of International Wealth Management and
Group Benefits
Hartford Life Insurance Company

9:30 – 10:15 AM

General Session Non-Industry Speaker – Views on our industry

A well-known investment analyst will give their insights on the state of the life insurance industry and how international expansion is viewed by the investment community.

Mark L. Goldstein
Managing Director
J.P. Morgan Securities Inc.

10:15 – 10:30 AM

Refreshment Break

10:30 – 11:00 AM

General Session EDS Research Overview

Findings from the exclusive research on essential capabilities for international growth completed by EDS will be presented and discussed.

Introduction
Michael Pado
President & CEO
XL Life Re America
Global Forum Research Chair

John Mara
Head, Global Insurance Industry
EDS Global Financial Services Industry

Monday November 12 continued

11:00 – 12:30 PM

General Session **International Executives share their insights on growth**

Respected industry leaders will share their own experiences about lessons learned in the development of international business.

Moderator

Gaetano Geretto

President

Pelecanus Strategic Advisory Services, Inc.

Speakers

EU Perspective

Violeta Ciurel

General Manager European & International Affairs

ING Groep

North American Perspective

Maxine MacLure

President and CEO

Sagcor US

Asian Perspective

Gary M. Comerford

Senior Vice President, International

Sun Life Assurance Company of Canada

12:30 – 2:00 PM

Lunch

A senior US federal government trade representative will give his insights on trade and investment policy.

David Kavanaugh

Deputy Assistant Secretary for Trade and Investment Policy

U.S. Treasury Department

2:15 – 3:45 PM

Breakout Workshop Sessions

EDS-facilitated workshops will dig deeper into the findings of the research presented earlier. (Check your registration packet for your workshop assignment.)

#1 – Workshop#1

Facilitator John Mara

EDS

#2 – Workshop #2

Jean Louis Bavard

EDS

Monday November 12 continued

3:45 – 4:00 PM

Refreshment Break

4:00 – 4:30 PM

Wrap-up

Summary of Breakout findings –
Chris Rutten

6:00 – 7:30 PM

Cocktail Reception

Remarks

Frank Keating

President & CEO

American Council of Life Insurers

TUESDAY, November 13

7:30 – 8:15 AM

Networking Breakfast

8:30 – 10:00 AM

General Session

Global Expansion Debate: The Regulatory Angle

Two regulatory experts will highlight the evolution in the regulatory requirements in international expansion and give their insights on the next phases in regulatory development.

Moderator

Philip Arthur

Senior Partner

Ernst & Young

Speakers

Nicholas Le Pan

Chief Superintendent (retired)

Office of the Superintendent of Financial Institutions, Canada

Dr. Therese M. Vaughan

Drake University

(former IA Commissioner and NAIC President)

Tuesday November 13 continued

10:00 – 10:15 AM

Refreshment Break

10:15 – 11:30 AM

General Session

Insurance penetration in developing countries (e.g. Asia, the Middle East)

Senior executives will give their views on opportunities in the developing world and contrast the challenges in this sphere with those of insurance practices in the developed world.

Moderator

Michael Pado

President and CEO

XL Life Re

Speakers

Violeta Ciurel

General Manager European & International Affairs

ING Groep

Wilf Blackburn

President

Ayudhya Allianz CP Life Plc

11:45 AM – 1:00 PM

Closing Luncheon

Global Economic & Demographic Trends

Jeffrey Rosensweig

Director

Global Perspectives Program at the

Goizueta Business School

Emory University

Presentation followed by Forum Wrap Up

Gaetano Geretto

(Global Forum Program Committee Co-Chair)